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**From:** Shorr, David [david.shorr@lathropgpm.com]  
**Sent:** 11/30/2020 3:04:11 PM  
**To:** Price, James [jprice@spencerfane.com]; Cozad, David [Cozad.David@epa.gov]; 'Barrientos, Brittany A.' [brittany.barrientos@stinson.com]  
**CC:** Cintron, Susan [scintron@spencerfane.com]  
**Subject:** RE: MECC 2020 December 1, 2020 "Election Review and What it Means for Compliance and Enforcement" :: Panel Discussion on Day One

My afternoon opened up and I can do 3:30-5:00. Let me know the availability of the group.  
Regards,

**David Shorr**  
Partner

Lathrop GPM LLP  
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Jefferson City, MO 65101  
Direct: 573.761.5005  
[david.shorr@lathropgpm.com](mailto:david.shorr@lathropgpm.com)  
[lathropgpm.com](http://lathropgpm.com)

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**From:** Price, James [mailto:jprice@spencerfane.com]  
**Sent:** Monday, November 30, 2020 7:00 AM  
**To:** Cozad, David <Cozad.David@epa.gov>; Shorr, David A. <david.shorr@lathropgpm.com>; 'Barrientos, Brittany A.' <brittany.barrientos@stinson.com>  
**Cc:** Cintron, Susan <scintron@spencerfane.com>  
**Subject:** RE: MECC 2020 December 1, 2020 "Election Review and What it Means for Compliance and Enforcement" :: Panel Discussion on Day One

Colleagues,

I could do a call this afternoon between 3:30 and 5, if that works for David and Brittany. Let Susan Cintron and me know, and we can set up a call if that works.

Here is what I am thinking:

We start with Dave Cozad giving a brief (no more than two minutes) description of what the transition might look like from a HQ perspective based on his experience in 2016-2017 and how that might affect the regulated community in the short term.

Then we do a round robin, borrowing from Roger's technique. Each person has two minutes to identify one key topic of note (not already identified) as a result of the election and the upcoming changes. Feel free to borrow from the list below or use your own.

The order will be Cozad, Shorr, Barrientos. Two rounds. Time limits strictly enforced.

Then we will do a discussion round where you can talk about any of the preceding topics or any other topic. Maybe four minutes each, same order. Then time for Q&A from audience.

Anyway, that's what I'm thinking, but I'm open to other ideas.

--Jim

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**From:** Cozad, David <Cozad.David@epa.gov>  
**Sent:** Wednesday, November 25, 2020 9:47 AM  
**To:** Price, James <jprice@spencerfane.com>; 'Shorr, David' <david.shorr@lathropgpm.com>; 'Barrientos, Brittany A.' <brittany.barrientos@stinson.com>  
**Subject:** [EXTERNAL] RE: MECC 2020 December 1, 2020 "Election Review and What it Means for Compliance and Enforcement" :: Panel Discussion on Day One

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Hi all,

I guess it is entirely a zoom event now . . .not surprising given accelerating rates of Covid spread.

I'm available from 10-12:30 and 2:30-4:30 today for a call. Friday morning as well, and then Monday from 3:30-5.

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**From:** Price, James <jprice@spencerfane.com>  
**Sent:** Monday, November 23, 2020 5:24 PM  
**To:** 'Shorr, David' <david.shorr@lathropgpm.com>; Cozad, David <Cozad.David@epa.gov>; 'Barrientos, Brittany A.' <brittany.barrientos@stinson.com>  
**Subject:** RE: MECC 2020 December 1, 2020 "Election Review and What it Means for Compliance and Enforcement" :: Panel Discussion on Day One

See changes in red below to correct a date, add a topic, and correct a poor articulation of the energy sector topic.

--Jim

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**From:** Price, James <jprice@spencerfane.com>  
**Sent:** Monday, November 23, 2020 5:07 PM  
**To:** 'Shorr, David' <david.shorr@lathropgpm.com>; Cozad, David (EPA) <Cozad.David@epa.gov>; 'Barrientos, Brittany A.' <brittany.barrientos@stinson.com>  
**Subject:** MECC 2020 December 1, 2020 "Election Review and What it Means for Compliance and Enforcement" :: Panel Discussion on Day One

Colleagues,

You've recently received an email from Kevin Perry asking for MECC speaker powerpoint slides. Note that ours has been billed as a NO POWERPOINT session. So you can ignore that request.

Still, we need to discuss the topics we want to cover. Some of my thoughts are:

- Reversing the reversal. What will that look like? Procedural challenges
- What to expect between now and January 20, 2021?
- What to look for in environmental enforcement in a Biden administration. How will it differ from the Obama administration?

--Predictions on climate change initiatives, WOTUS, environmental regulations in the energy industries (oil, gas, utilities, renewables), environmental justice, guidance in general.  
--Let's not forget the states: Missouri, Kansas, Iowa, and Nebraska. Predictions for those states and for federal-state relations.

Those are some thoughts. You will have some of your own. Can we set a time for a conference call to discuss? Do folks have availability between now and December 1? Let me know. If we can't find a time to all get together, give me some time slots and I will call you individually.

Q: Will you be able to participate in person?

Thanks, and prompt responses appreciated.

Regards,

Jim

**James T. Price**

PARTNER

**Spencer Fane**

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**From:** [rwalker@rawalkerassociates.com](mailto:rwalker@rawalkerassociates.com) <[rwalker@rawalkerassociates.com](mailto:rwalker@rawalkerassociates.com)>

**Sent:** Tuesday, October 27, 2020 9:41 AM

**To:** 'Shorr, David' <[david.shorr@lathropgpm.com](mailto:david.shorr@lathropgpm.com)>; Cozad, David (EPA) <[Cozad.David@epa.gov](mailto:Cozad.David@epa.gov)>; 'Barrientos, Brittany A.' <[brittany.barrientos@stinson.com](mailto:brittany.barrientos@stinson.com)>; Price, James <[jprice@spencerfane.com](mailto:jprice@spencerfane.com)>

**Subject:** [EXTERNAL] Follow-Up -- RE: MECC 2020 -- December 1-2 (Kansas City, Missouri Convention Center) (MECC) :: "Election Review and What it Means for Compliance and Enforcement" :: Panel Discussion on Day One

**Importance:** High

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Morning:

**Jim Price:** As moderator will you please reach out to this august group for our MECC panel on "Election Results and What it Means for Compliance and Enforcement"?

I see this as a **NO PPT session**. If the group feels differently we can certainly adjust – but I see it as an important 40 minute conversation of key issues moderated by Jim Price.

raw

1. This session will be **December 1 at 8 a.m. – 8:40 a.m.**
2. We have everyone **attending IN-PERSON** (with a caveat, of course)\*
3. I assume we will know who our President is by December 1<sup>st</sup>. If not, we will have to reconfigure the topic!
4. **Safety Protocols (for In-Person)**
  - a. Limited to 100 in person (well back from stage and safely distanced in Ball Room that seats 500)
  - b. Stage will be larger with chairs spaced safely
  - c. Individual microphones that are cleaned in between sessions
  - d. Green rooms for speakers in separate area with a monitor and staff to direct speakers to the stage

- e. Five minute break in between each session to ensure smooth and safe transition of speakers from green room to stage or stage to exit from convention center (if speakers want to stay in the meeting room that is their decision)
- f. No established breaks
- g. Box Lunch
- h. No breakout sessions (except for the state agency breakouts which are pre-recorded)
- i. No Reception
- j. **\*Caveat:** COVID could go south; convention centers can close; etc., in which case the entire event will become a zoom-style "Hollywood Squares" episode. UGH!

All the best! Let me know if you have questions!

Roger Walker  
Chair, MECC  
Executive Director, REGFORM  
573.415.7699

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**From:** [rwalker@rawalkerassociates.com](mailto:rwalker@rawalkerassociates.com) [mailto:[rwalker@rawalkerassociates.com](mailto:rwalker@rawalkerassociates.com)]  
**Sent:** Friday, October 09, 2020 10:32 AM  
**To:** 'Shorr, David (LG)'; Cozad, David (EPA); 'Barrientos, Brittany A.'; 'Price, James'  
**Subject:** RE: MECC 2020 -- December 1-2 (Kansas City, Missouri Convention Center) (Midwest Environmental Compliance Conference ) :: "Election Review and What it Means for Compliance and Enforcement" :: Panel Discussion :: RESPONSE SOUGHT

Quick follow-up.

I created a new topic without much input from you all. Let me know if this is a panel you want to participate on and if you have any edits to the write up. Day One starts with this session. .

Have a great weekend.

8:00 a.m. – 8:40 a.m.

Election Results and what they mean for Environmental Policy, Compliance and Enforcement

By the time MECC starts, either USEPA will be looking to "finish the job" and set new priorities -- or we will be looking (once again) at a major overhaul of environmental regulations, policy, and guidance. If we have a change in control of the US Senate, a new governor in Missouri, or a new SCOTUS line-up, your world may be in for some significant upheaval.

DAVID SHORR, Partner, Lathrop & Gage GPM

DAVID COZAD, Director Compliance and Enforcement, US EPA Region 7

BRITTANY BARRIENTOS, Partner, Stinson

JIM PRICE, Partner, Spencer Fane (Moderator)

Roger Walker  
MECC Chair  
573.415.7699

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**From:** [rwalker@rawalkerassociates.com](mailto:rwalker@rawalkerassociates.com) [mailto:[rwalker@rawalkerassociates.com](mailto:rwalker@rawalkerassociates.com)]  
**Sent:** Wednesday, September 30, 2020 3:14 PM  
**To:** 'Shorr, David (LG)'; Cozad, David (EPA); 'Barrientos, Brittany A.'; 'Price, James'  
**Subject:** MECC 2020 -- December 1-2 (Kansas City, Missouri Convention Center) (Midwest Environmental Compliance Conference ) :: "Election Review and What it Means for Compliance and Enforcement" :: Panel Discussion :: RESPONSE

SOUGHT

**Importance:** High

David Shorr, Partner, Lathrop & Gage GPM

David Cozad, Director Compliance and Enforcement, USEPA Region 7

Brittany Barrientos, Partner, Stinson

Jim Price, Partner, Spencer Fane

Good Afternoon:

I want to create a new topic for the re-scheduled “Midwest Environmental Compliance Conference” (MECC-2020) :: ***“Election Results and What it Means for Compliance and Enforcement”***

It’s a tricky topic since we do not know who the new president (or a few governors) (or the Senate) will be. Either way, it’s a good topic because either EPA will either have a new set of priorities and also be looking to “finish the job” -- or we will be looking (once again) at a major overhaul of environmental regulations, policy and guidance. If we have a new Senate, that throws a huge wrinkle into the mix as does a new Supreme Court lineup. You get the point.

**Question # 1:** Will you join us on **December 1st** (approx. 9 a.m.) for this session as part of our revised “Midwest Environmental Compliance Conference?”

**Question #2:** Harder question. **Will you join us in person?**

[**NOTE:** I know it’s a lot to ask to join in person and you may have rules on travel right now, but the MECC will be a safe distance, limited IN-PERSON event (limited to 125) and the rest (350 +) will join via LIVE-STREAM. It’s important that we have as many speakers as possible join in person on stage (safely distanced) so that we can do something more than a “Hollywood Squares” style call. We have the entire conference room designed for 500 attendees and an extra large stage to accommodate. We will clean the stage regularly, set up individual “green rooms” for speakers and take other appropriate measures. We will also make it easy and safe for you to enter and exit without fanfare.]

If you CANNOT join in person, **we can add you via zoom**, but we can’t do that for every speaker -- since that would quite ruin the ambience of trying to create a live on-stage appearance.

All the best. Let me know as soon as you can please.

Roger Walker JD LLM

MECC Planning Chair

Executive Director, REGFORM

573.415.7699

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## Update on MECC 2020

1. MECC 2020 will be **December 1-2** at the K.C. Convention Center!

**Day One** (Tuesday, December 1) - traditional MECC panels and updates.

**Day Two** (Wednesday, December 2) - “Boot Camp” formula for more practice-oriented sessions.

2. Special NOTE.

A. There will be NO BREAKOUT sessions. Fewer sessions and fewer speakers. No open access exhibit hall; no reception; no established breaks.

B. Some speakers can join by ZOOM but we are looking for the majority of speakers to join in person.

I welcome your input! Stay safe in the very weird times.

Roger Walker  
MECC Planning Chair  
Executive Director, REGFORM  
573.415.7699